The purpose of this ADDENDUM NO. 1 dated May 23, 2018, is to distribute information in response to questions received from proposers as well as other revisions to the solicitation documents. All other specifications, terms and conditions of this solicitation not expressly amended by the responses in this ADDENDUM remain as originally stated. Please include the attached Addendum Acknowledgement Form in your firm’s technical proposal.

1. RFP Revisions:

1.1 Section 00300, Article 2 – Technical Proposal Submittal, page 0300/11, #4.1 Company Background, Company Financial Information: Add the following:

   “Note: Due to confidentiality, only one (1) set of financial information is to be provided as a separate attachment.”

1.2 Section 00300, Article 3 – Price Proposal #B.3.1.c. CM-GMP Contingency, page 0300/14: Delete 1.75% and replace with 2.0%. (See Section 00400 for details on this contingency).

1.2 Section 0400, Article 3 – Construction Manager’s Obligations #3A.8.2.C. FFE Guaranteed Maximum Price (GMP) Submittals, page 0400/25: The following is added:

   “The FFE AV and multi-media equipment is not included as part of the project construction costs of $18.4M and shall be kept as a separate line item if included in the GMP(s) submitted under 3A.8.1.”

1.3 Attachment E – Price Proposal Form, Part C: Total Reimbursable Items, page 2 of 4: Delete 1.75% and replace with 2.0%. A final Price Proposal Form with this revision will be provided to those firms who remain shortlisted after the second phase technical evaluation.

2. Pre-proposal Meeting: The power point presentation and sign-in sheet have been provided as an attachment to this addendum.

3. Acknowledgement of Addendum Form: The attached Acknowledgement of Receipt of Addendum form is to be completed/signed and included with the Technical Proposal.

END OF ADDENDUM #1 DATED 5/23/18

Attachment: Acknowledgement of Receipt of Addendum
Power point presentation
Pre-Proposal sign in sheet

This Addendum #1 on RFP #BC-21101-C and its attachment are posted on UMBC’s ebid Board at http://procurement.umbc.edu/bid-board/
RFP NO.: BC-21101-C

RFP FOR: UMBC RAC RENEWAL PROJECT - CMAR CONTRACT

TECHNICAL PROPOSAL DUE DATE: Friday, June 8, 2018 on or before 4:00 p.m.

NAME OF PROPOSER: ________________________________

ACKNOWLEDGEMENT OF RECEIPT OF ADDENDA

The undersigned, hereby acknowledges the receipt of the following addenda:

<table>
<thead>
<tr>
<th>Addendum No.</th>
<th></th>
<th>dated</th>
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<tbody>
<tr>
<td>1</td>
<td></td>
<td>5/23/18</td>
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Signature ________________________

Printed Name_____________________

Title____________________________

Date____________________________
UMBC RETRIEVER ACTIVITIES CENTER (RAC) RENEWAL PROJECT

CMAR SOLICITATION – RFP-#BC-21101-C PRE-PROPOSAL MEETING AND SITE VISIT

22 MAY 18
CMAR Solicitation #RFP-21101-C

CMAR SOLICITATION SCHEDULE
<table>
<thead>
<tr>
<th>EVENT/ACTIVITY</th>
<th>DAY/DATE</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deadlines for Questions</td>
<td>Tuesday, 5/29/18</td>
<td>Sent to <a href="mailto:emoss@umbc.edu">emoss@umbc.edu</a></td>
</tr>
<tr>
<td>Responses to Questions</td>
<td>By Wednesday, 5/30/18</td>
<td>Issued via addendum.</td>
</tr>
<tr>
<td>Technical Proposal</td>
<td>Friday, 6/8/18, on or before 4:00 p.m.</td>
<td>Submitted to the Issuing Office via UMBC Box at: <a href="mailto:Technic.vxk65znn8mx1ejm0@u.box.com">Technic.vxk65znn8mx1ejm0@u.box.com</a></td>
</tr>
<tr>
<td>Interview Session with shortlisted firms only</td>
<td>Tuesday, 07/10/18 and Wednesday, 07/11/18</td>
<td>Proposers are advised to set these dates aside to avoid any conflicts.</td>
</tr>
<tr>
<td>Price Proposal (anticipated date/time)</td>
<td>Friday, 07/20/18, on or before 2:00 p.m.</td>
<td>Price proposals to be submitted via UMBC Box at: <a href="mailto:Price_P.yi73fdr9q1wmd11z@u.box.com">Price_P.yi73fdr9q1wmd11z@u.box.com</a></td>
</tr>
<tr>
<td>Contract Award for Programming Services</td>
<td>August 2018</td>
<td>Notice to Proceed to be issued on or about Wednesday, August 8, 2018.</td>
</tr>
</tbody>
</table>
CMAR Solicitation RFP #BC-21101-C

REVIEW OF CMAR RFP
Section 00100
Instructions to Proposers

• The CMAR firm will provide professional management and construction services during: (1) the programming phase and (2) the design and construction phases of this UMBC project.

• The first contract will be issued for programming phase services only.

• Upon completion of the programming phase, the second contract will be issued for pre-construction services only with subsequent amendment(s) anticipated for the construction of the project.
Section 00100
Instructions to Proposers

• Issuing Office is UMBC’s Department of Procurement & Strategic Sourcing and is the sole point of contact.

• All questions are to be directed to Elizabeth Moss at emoss@umbc.edu.

• Responses to questions will be provided via addendum and posted on UMBC ebid board: https://procurement.umbc.edu/bid-board/.
Section 00100
Instructions to Proposers

• Late proposals (technical and/or price) cannot be accepted.

• Proposals must be delivered to UMBC’s Procurement Office via Box. Proposers should receive an automatically generated verification from Box when the file has successfully uploaded.

Note: If a proposer does not receive this verification, contact the Issuing Office immediately.

• No bonds are required for programming phase. However, the awarded firm must furnish Performance and Payment bonds, each in the amount of 100% of the GMP(s) with bond riders to be provided, as requested, for executed amendments.
Section 00100
Instructions to Proposers

• CM fee proposal for programming services shall be irrevocable for two (2) months from the price proposal due date.

• Pre-construction phase CM fee shall be irrevocable for six (6) months from the price proposal due date.

• The Construction phase CM fee shall remain irrevocable until acceptance of the GMP or each GMP, as applicable, and approval of the associated contract amendment.
Section 00100
Instructions to Proposers

- MBE participation is encouraged on the Programming Contract.
- MBE participation level for Pre-Construction and Construction Services is 20%.
- The MBE sub-goals as follows:

<table>
<thead>
<tr>
<th>MBE Category</th>
<th>Sub-goal %</th>
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</thead>
<tbody>
<tr>
<td>African-American Owned</td>
<td>7%</td>
</tr>
<tr>
<td>Asian American Owned</td>
<td>4%</td>
</tr>
<tr>
<td>Any MBE category</td>
<td>2%</td>
</tr>
</tbody>
</table>

- Only MDOT MBE certification is accepted.
Section 00100
Instructions to Proposers

• By submitting a proposal, proposing firms are committing to the 20% MBE participation level.

• MBE Attachment 1-1A, Part 2 Affidavit **MUST** be submitted with the Technical Proposal.

• If 1-1A, Part 2 Affidavit is not included, the proposing firm will be deemed “non-responsive and not susceptible for the award” – this is not curable.
Section 00100
Instructions to Proposers

• If MBE is the prime or a participant in a joint venture, work performed by MBE with its own forces can be counted towards the MBE goal.

• Up to 50% of the MBE participation goal (overall) and up to 100% of not more than 1 of the MBE sub-goals.

• The remainder of the MBE goal must be met with other MBE firms.
Section 00100
Instructions to Proposers

• Confidential/Proprietary Information – Proposers are to identify those portions of their proposal which they deem confidential, proprietary, or trade secrets.

• It is not sufficient to preface the entire proposal with a proprietary statement.
Section 00200
Information Available to Proposers

• Solicitation document #BC-21101-C, any addenda and responses to questions available on the UMBC eBid Board; and

• Other contract documents to include:
  – The Retriever Activities Center (RAC) Renewal Program Description dated 3/1/18;
  – RAC Facility Condition Assessment dated April 29, 2017;
  – Aerial Campus Maps;
  – Design Criteria and Procedures; and
  – Original RAC plans for construction, including additions and assessment.

Available at:
https://umbc.box.com/s/ua7e2f5e44b5f2clor2e6efi4bxia1jx
Section 00300
Proposals, Evaluation and Forms

• **Technical Proposals**: Submitted to UMBC’s Department of Procurement & Strategic Sourcing via Box site.
  
  • One set in Microsoft Word format
  
  • One set in PDF format

• Note: Only Technical Proposals are requested at this time.
Proposals, Evaluation and Forms

- **Interview Sessions** with proposers who are short listed as a result of the initial evaluation of the technical proposals.

- **Second Phase Evaluation** will be conducted after Interview sessions.

- **Price Proposals** will be requested from proposing firms who remain short listed after the second phase evaluation.
CMAR Solicitation #BC-20942-C

TECHNICAL PROPOSAL SUBMITTAL
Technical Proposal Submittal – PCC and Schedule

• Within the technical proposal, Proposers must either agree with or take exception to:

  – The Project Construction Costs (PCC) of $18,400,000; and,

  – Project Schedule - 32 months (14 months for design inclusive of 4 months for bidding, and 18 months for construction).
Technical Proposal Submittal – PCC and Schedule

• The University considers the project to be feasible at the Project Construction Costs and Project Time Frames.

• The University may disallow any change to either of them.

• Proposers wishing to argue for higher costs or adjusted time frames must do so in their technical proposal with sufficient evidence/documentation to support their argument.

• The University will make the final determination and notify all proposers if there are any changes via addendum.
Technical Proposal Submittal – 1. CM Team Organization

1.1 Organizational Chart of the Proposed CM Team

- Proposing Firm Name and CM Team Organizational and Reporting Structure.

- Must include the (1) Project Executive, (2) Project Manager, (3) Field Superintendent, (4) Chief Estimator, and (5) BIM Manager.

- May include Other Key People as determined by the Proposing firm; and,

- Include Key Person’s Name and Project Role.
Technical Proposal Submittal –

1. CM Team Organization

1.2 **Basis for Selection Form** – Completed Form

1.3 **Working Relationships Form** – Completed Form

Higher consideration will be given based on the extent to which the key personnel have previously worked together on successfully completed projects, particularly if similar to the UMBC project.
1.4 **CM Key Personnel:** Provide completed Key Personnel Forms for the following positions:

- Project Executive
- Project Manager (full time during design & construction)
- Field Superintendent (full time during construction)
- Chief Estimator
- BIM Manager

Note: See solicitation document for applicable definitions of these positions. By submitting these names, the proposer is committing these people to this project if the awarded CMAR firm.
Technical Proposal Submittal – 1. CM Team Organization

1.4 CM Key Personnel References:

- Include 3 references for each of the five (5) key personnel.

- References are to be from different projects; a minimum of one reference per person must be from outside of UMBC.

Note: All references will be held in the strictest of confidence and the University reserves the right to verify all information and check any other sources available.
1. CM Team Organization

1.5 **Matrix of Anticipated Total Hours**: Complete this form for all on-site CM staff during construction (2080 hours = 1 year)

1.6 **Matrix of CMAR Services**: Complete this form to indicate primary (1), secondary (2) responsibilities and participating (P).

Only one person is to be listed as having primary responsibility for each service.
2. Project Specific Background

2.1 Project Specific Background:

Provide summary information on the proposer’s specific background in doing a CMAR project such as the UMBC project including, *but not limited to*, the items noted in the RFP.
2.2 Pre-construction Services: Provide examples of:

- 100% DD estimate;
- Design Review/Constructability Review Report;
- Value Engineering Report; and,
- Mechanical Contractor Scope of Work prepared by CM to include in bid documents for this trade.

Notes:

- The first three (3) documents MUST be from one (1) single project.
- Higher consideration given if they are from one of the projects submitted under Firm Experience (#3).
2.4 **Project Challenge:**

- Select one (1) aspect that your team finds the most challenging.

- Provide description of the challenge and reason for selection.

- Provide description of how your team would address it inclusive of your recommendations.
3.1 **CM Firm Experience:**

- Complete the CM Firm Experience form for each of **three (3) projects** that meet the specific criteria in the solicitation documents.

  Note: If joint venture, see RFP for specific information on firm experience.

- All projects must have been done by the Proposing firm.
## 3.1 Firm Experience

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<tr>
<th>Criteria</th>
<th>Requirements</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Status</td>
<td>1 project substantially complete</td>
<td>2 projects at least 50% complete for construction</td>
</tr>
<tr>
<td>Delivery Method</td>
<td>2 CMAR projects</td>
<td>3&lt;sup&gt;rd&lt;/sup&gt; project cannot be CM Agent. See RFP for definition of CMAR.</td>
</tr>
<tr>
<td>Project Type</td>
<td>1 project must be a renovation</td>
<td></td>
</tr>
<tr>
<td>Project Photo</td>
<td>Include for each project (color desirable)</td>
<td></td>
</tr>
<tr>
<td>Consideration Factors</td>
<td>See RFP for these details</td>
<td></td>
</tr>
</tbody>
</table>
Technical Proposal Submittal –
3.2 CM Firm References

• Provide a reference with each project on the CM firm experience form.

• Reference contact must be from the project owner’s organization.

• The University reserves the right to check any other sources available.

• Provide two additional project references with a list of applicable project(s) and brief description(s).

• Additional references will only be used if UMBC unable to contact one or more the 3 references from the submitted projects.
Technical Proposal Submittal – References Notes – Firm and Key Personnel

• All reference checking will be conducted as part of the second phase technical evaluation.

• However, all proposers must furnish this information in their technical proposals.

• Ensure that the reference can speak to the firm or key person’s performance.

• All references will be held in the strictest of confidence.
4. Profile of Proposer

4.1 Company Background:

• History: Provide a brief but **informative history** of your firm. See RFP document for specific information to be included.

• JV: If joint venture, see RFP for specific notes.

• Financial Information: Provide D&B report with rating or most recent financial statement (higher consideration). Highest consideration if *audited* financial statements are submitted.

(Note: Due to confidentiality, *only one (1) set of financial information is to be provided as a separate attachment.*)

• Provide firm’s bonding capacity via written confirmation from firm’s bonding agent or bonding company.
4. Profile of Proposer

4.2 **Annual Sales Volume/Completed Projects:** Complete this form for the last 4 years (2014-2017).

4.3 **Current Workload:** Complete this form to list the current projects on which your firm is committed with the specific information to be provided.

   Include statement on your firm’s ability to perform under the CMAR contract with this workload (in space provided).

### Notes:
This information is to be about the responsible office only that will be directly handling this project. See RFP for notes on joint venture proposers.
4.4 Experience Modifier Ratio (EMR):

- Provide your firm’s EMR

- For the last three (3) years (2015, 2016, and 2017).
5. Economic Benefit

• Provide a description of how the award of this contract to your firm will benefit the economy of Maryland.

• See the RFP for specific information to be provided inclusive of dollar/job projections.
Technical Proposal Submittal

Other Documents to be included:

- Contractor’s License (photocopy);
- Bid/Proposal Affidavit (completed and signed);
- MBE Attachment 1-1A-Part 2*; and,
- Acknowledgement of Receipt of Addendum.

*Note: MBE Attachment 1-1A-Part 2 Form MUST be included; this is NOT curable.
CMAR Solicitation #BC-21101-C

INTERVIEW SESSION
Interview Session-Purpose

• Allow the University to meet the CM’s key personnel.

• Allow the Proposer to present and discuss its project challenge.

• Discuss other elements/categories of the Technical Proposal.

• Provide opportunity to discuss/clarify the CMAR scope of services.

• Review the Price Proposal form.
Interview Session

• Key personnel **required** to attend:
  1. Project Executive
  2. Project Manager
  3. Field Superintendent
  4. Chief Estimator

Other personnel are at the discretion of the CM firm but must be participants in the session

• Sessions will be 1-hour in duration and UMBC will confirm specifics of these sessions in writing.
Interview Session

• Sessions scheduled for 07/10/18 and 07/11/18 so proposers are advised to set these dates aside.

• Forum will be informal. The University is not interested in a marketing presentation.

• Requesting round table discussions with short listed CMAR firms.
Price Proposal Submittal – CM Programming Fixed Fee

- Proposers are to submit their quoted fee for the provision of the required services during the programming phase.

- The fee is an all-inclusive, lump sum fee with completed breakdown per the price proposal form.
Price Proposal Submittal – CM Pre-construction Fixed Fee

- The quoted fee is an all-inclusive, lump sum fee for the provision of the required services with completed breakdown.

- To include pre-construction allowances (per the RFP).

- The allowances are set up by UMBC, so UMBC is responsible to replenish these, if necessary.

No allowance funds are to be expended without the prior written approval of the University (executed allowance use form). Any unused allowance funds revert to UMBC.
Price Proposal Submittal – CM Construction Fixed Fee

• Quoted all-inclusive lump sum fee. See RFP document for specifics on what is included and not included in this quoted fee.

• There will not be any adjustments made to the CM construction fee no matter the scope changes unless UMBC, in its sole discretion, finds the magnitude and/or nature of the change warrants consideration of an adjustment; see RFP for further details on this.

• There is NO mark-up by the CM of any kind on any change order work.
CM On Site Staff Costs (see list of applicable positions) with completed breakdown attachment and quoted hourly billing rates to be provided inclusive of the allowances for Building Commissioning Agent during construction.

Quoted on a not-to-exceed (NTE) basis in the price proposal.

All CM positions not included on this list of on-site staff positions must be included in the CM Construction Phase fee.

Project Manager is a salaried position with maximum reimbursement of 40 hours/week
Price Proposal Submittal – CM Reimbursable Costs/NTE

• General Conditions Non-personnel Items including the allowances for third party testing and inspection as well as exact built documentation with completed breakdown attachment. [Note: Two (2) Offices in CM trailer are to be provided for AE and University.]

• Quoted NTE must be a minimum of 3.5% of Project Construction Costs (PCC) (after insurance and bond costs).

• The CM is not to expect that any change order will allow for an increase in General Conditions costs. Such requests will be handled on a case by case basis.
Price Proposal Submittal – CM Reimbursable Costs/NTE

• **CM-GMP Contingency** – must be minimum of 1.75% of the Project Construction Costs ($18.4M).

• There will not be any adjustment made to the CM-GMP contingency no matter the project scope changes *unless* UMBC, in its sole discretion, finds the magnitude and/or nature of the change warrants consideration of additional contingency; see RFP for further details on this.
Price Proposal Submittal – General Notes

- Price Proposal shall be submitted to the Box address.

- The Price Proposal shall be filled out completely inclusive of the attachments.

- Changes, alterations and additions to the Price Proposal form are NOT allowed.
CMAR Solicitation #BC-21101-C

EVALUATION PROCESS
Evaluation Process

• Conducted by a University Evaluation Committee.

• Initial technical evaluation will be based on the technical proposals. The order of importance of the technical criteria is noted in Section 00300.

• Based on the results of this initial evaluation, the University will develop a short list of proposers.

• All proposers will be advised of the outcome of this initial evaluation.
Evaluation Process

- Short listed proposers will be asked to attend the Interview Sessions.

- Following these sessions, a Second Phase Technical Evaluation will be conducted.

- All information provided by the Proposer in the technical proposal and at the Interview session will be evaluated.

- A second short list of proposers will result from this Second Phase evaluation.
Evaluation Process

• Further information may be requested by UMBC during the technical evaluation process.

• UMBC may elect to conduct a Best & Final Technical phase.

• Proposers who remain short listed after the Second Phase Technical Evaluation will be asked to submit a Price Proposal.
Evaluation Process

• Price proposals will not be opened publicly.

• Price proposals will be evaluated based on the sum total price.

• UMBC may elect to request a Best & Final Price Proposal(s).
Evaluation Process

• The final proposal rating will be based on the combined evaluation of the Technical Proposal, Interview Session, and the Price Proposal.

• Technical merit will have a much greater weight than cost.

• The University will choose from among the highest rated proposals that proposal that will best serve its interest in accordance with USM procurement policies.
CMAR Solicitation #BC-21101-C

CONTRACT AWARD
Contract Award

• The first contract will be issued for services provided during the programming phase.

• The successful CMAR firm will be required to sign the University’s contract (included in the RFP).

• The University anticipates executing the contract on or about 8/8/18.

• The second contract will initially be issued for pre-construction services and subsequently be amended for construction, as determined by the University.
CMAR Solicitation #BC-21101-C

CMAR SCOPE OF SERVICES
Section 00400 - CMAR Scope of Work

Programming CM Services

• Provision of **programming CM services** to enable the completion of the program for the project within the schedule.

• Programming services include:
  
  • Cost Estimating Services based on final program
  
  • Preliminary Project Schedule with phasing as required due to occupied setting
  
  • Project planning inclusive of sequencing of the work, onsite logistical arrangements, and recommended early bid packages.
Section 00400 - CMAR Scope of Work
Pre-construction CM Services

• Provision of requested **pre-construction CM services** inclusive of the submission of a Guaranteed Maximum Price (GMP) to construct the project, as approved by UMBC.

• Pre-construction services include the following: Project review and consultation, VE, scheduling, constructability review, cost estimating, and FFE and trade bidding/GMP submittal. (See RFP for full details.)
Section 00400 - CMAR Scope of Work
CM Pre-construction Services – FFE

• The CM will be responsible to procure the following FFE: AV and multi-media equipment

• The CM will submit separate FFE GMP or include FFE in a Construction GMP(s), as determined between the CM and the University.
Section 00400 - CMAR Scope of Work
CM Construction Services

• Provision of **construction CM services** to complete the project within the approved GMP(s) and project schedule.

• CM construction services include: Project control (staffing, on site management, meetings, RFIs, substitution requests, project photos), shop drawings/submittals processing, scheduling, cost control, quality assurance, commissioning, FFE services, project safety and close out. (See RFP for full details.)

Note: Building Commissioning Agent services during construction handled under the established UMBC allowance.
Section 00400 - CMAR Scope of Work
CM Construction Services – QC Manager

• See RFP for specific duties of the Quality Control Manager.

• Person shall have not less than 5-years combined experience as superintendent, project manager, or approved comparable position managing and executing quality-assurance and quality-control procedures.

• Individual shall have experience in areas of hazard identification and safety compliance.

• The QC Manager may not have any other project responsibilities.
Section 00400 - CMAR Scope of Work
CM Construction Services – Safety Manager

• Given the occupied setting, safety concerns are heightened.

• UMBC has elected to include a Safety Manager as a reimbursable on-site staff position.
Procurement Overview
CMAR Solicitation – RFP #BC-21101-C
PROJECT OVERVIEW
RAC PROJECT BACKGROUND

• Built in 3 phases with original wing completed in 1972

• Approximately 95,200 net assignable square feet

• Many systems are obsolete or beyond their service life

• In March 2018, all intercollegiate athletics except for aquatics relocated to the new Event Center.

• Physical education and recreational sports along with associated staffs will remain in the RAC (so building will be occupied during construction)
RAC RENEWAL PROJECT SCOPE

• Project Goals:
  – Enhance student experience in this building and promote health and wellness
  – Replace failing building systems
  – Improve accessibility
  – Provide code compliant facilities
  – Expand fitness space
  – Relocate University Health Services (UHS), Health Promotions, Retriever Essentials (food pantry), and the Counseling Center into the RAC
RAC RENEWAL PROJECT SCOPE

• Specific project components identified by UMBC include:

  – Replace the roof
  – Replace and upgrade mechanical system components
  – Upgrade electrical service
  – Upgrade security/surveillance system
  – Limited interior modifications and finish upgrades to convert athletic areas into suitable spaces to support other campus programs
PROJECT BIM APPROACH

• This project will use BIM technologies and workflow to achieve the following goals:
  - High performance building using sustainable design concepts;
  - Collaborative project environment;
  - Coordinated project documents;
  - System coordination to streamline construction processes and minimize change order;
  - Use BIM as an information & communication tool with the campus community
  - Simulate the planning sequence of construction activities and space requirements; and,
  - Incorporate record document BIMs into UMBC GIS.

• A BIM execution plan will be developed by the Project Team (University, AE & CMAR)
PROJECT OVERVIEW

QUESTIONS
RAC Project
AE Solicitation

PROJECT SITE VISIT

Conducted by
John Zahor
Assistant Director, Design & Construction
University of Maryland, Baltimore County
UMBC RETRIEVER ACTIVITIES CENTER (RAC) RENEWAL PROJECT

CMAR SOLICITATION – RFP #BC-21101-C

PRE-PROPOSAL MEETING
AND
SITE VISIT

22 MAY 18
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<th>#</th>
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<th>Firm/Organization</th>
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<th>Telephone Number</th>
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<tbody>
<tr>
<td>1</td>
<td>Tom Gray</td>
<td>J. Vitiello Scherer &amp; Son Inc.</td>
<td><a href="mailto:tgray@jvscherer.com">tgray@jvscherer.com</a></td>
<td>410-335-3000</td>
</tr>
<tr>
<td>2</td>
<td>Corey Stewart</td>
<td>Gilbane</td>
<td><a href="mailto:csarver@gilbane.com">csarver@gilbane.com</a></td>
<td>301.252.7197</td>
</tr>
<tr>
<td>3</td>
<td>Elizabeth Moss</td>
<td>UMBC Procurement</td>
<td><a href="mailto:emoss@umbc.edu">emoss@umbc.edu</a></td>
<td></td>
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</tbody>
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# UMBC SOLICITATION FOR CONSTRUCTION MANAGEMENT AT RISK SERVICES FOR RETRIEVER ACTIVITIES CENTER (RAC) RENEWAL PROJECT
# PRE-PROPOSAL MEETING – 22 MAY 2018
# BC-21101-C

LIST OF ATTENDEES

<table>
<thead>
<tr>
<th>#</th>
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<th>Firm/Organization</th>
<th>E-mail Address</th>
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<tbody>
<tr>
<td>4</td>
<td>Thomas Koch</td>
<td>Plano - Colson</td>
<td><a href="mailto:Tkoch@plano-colson.com">Tkoch@plano-colson.com</a></td>
<td>410 837 2520</td>
</tr>
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UMBC SOLICITATION FOR CONSTRUCTION MANAGEMENT AT RISK SERVICES FOR RETRIEVER ACTIVITIES CENTER (RAC) RENEWAL PROJECT
PRE-PROPOSAL MEETING – 22MAY2018
#BC-21101-C
LIST OF ATTENDEES

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<thead>
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<th>Person’s Name</th>
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<th>E-mail Address</th>
<th>Telephone Number</th>
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<tbody>
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