The purpose of this ADDENDUM NO. 1 dated October 19, 2021, is to distribute information provided during the preproposal meeting and provide revisions to the solicitation document. *All other specifications, terms and conditions of* this solicitation not expressly amended by the responses in this ADDENDUM remain as originally stated. Please include the attached Addendum Acknowledgement Form in your firm's initial technical proposal.

#### 1. Pre-proposal Meeting:

- 1.1 <u>CMAR Pre-Proposal Meeting Power Point Presentation</u>: Attached is provided the power point presentation in pdf format from the CMAR Pre-Proposal meeting of 10/15/21.
- 1.2 <u>CMAR Pre-Proposal Meeting Sign In Sheet</u>: Attached is provided the sign-in sheet from the CMAR Pre-proposal meeting of 10/15/21, which consists of four (4) pages.
- 2. RFP Revisions:

Page 0300/5 – Key Personnel – CM Project Manager: Revised as noted below:

The Project Manager must be committed to this Project <u>full time during both</u> at least 50% during the preconstruction phase and <u>full time during</u> the construction phase. The PM percentage of time during design shall be of a sufficient amount to provide the necessary pre-construction services required for this project.

Page 0300/6 – Key Personnel Form (1): second sentence of Note modified and third sentence added as follows:

See note regarding PM being full time during both committed at least 50% during design and full time during construction and FS being full time during construction. Provide an explanation as to the percentage of time indicated for the PM during design.

3. **Acknowledgement of Addendum Form:** The attached Acknowledgement of Receipt of Addendum form is to be completed/signed and included with the Initial Technical Proposal.

END OF ADDENDUM #1 DATED 10/19/21

#### Attachments:

- Acknowledgement of Receipt of Addendum
- Pre-proposal Meeting PowerPoint
- Pre-proposal Meeting Sign-in Sheet

This Addendum #1 on CMAR Solicitation #BC-21244-M and its attachments are posted on UMBC's ebid Board at <a href="http://procurement.umbc.edu/bid-board/">http://procurement.umbc.edu/bid-board/</a>

REP NO.:	BC-21244-M				
RFP FOR:	UMBC CMAR SERVICES FOR SHERMAN HALL RENEWAL PROJECT				
TECHNICAL	PROPOSAL DUE DATE:	Wednesday	y, November 10, 2021 on or before 11:59		
NAME OF P	ROPOSER:				
	ACKNOWLEDGE	MENT OF RE	ECEIPT OF ADDENDA		
The undersig	ned, hereby acknowledge	s the receipt	of the following addenda:		
Addendum No. <u>1</u>		dated Octo	ober 19, 2021		
Addendum No.		dated			
Addendum No.		dated			
Adde	ndum No	dated			
Adde	ndum No	dated			
Adde	ndum No	dated			
		;	Signature		
		•	Printed Name		
		-	Title		
		I	Date		

pm.



#### UMBC SHERMAN HALL RENEWAL PROJECT

# CMAR SOLICITATION - #BC-21244-M PRE-PROPOSAL MEETING AND SITE VISIT

October 15, 2021



### CMAR Solicitation #RFP-21244-M

### **CMAR SOLICITATION SCHEDULE**





### **CMAR SOLICITATION SCHEDULE**

<b>EVENT/ACTIVITY</b>	DAY/DATE	COMMENTS
Deadlines for Questions	Friday, 10/29/21 at noon	Sent to emoss@umbc.edu
Responses to Questions	By Wednesday, 11/3/21	Issued via addendum.
Technical Proposal	Wednesday, 11/10/21, on or before 11:59 p.m.	Submitted to the Issuing Office via UMBC Box address in RFP
Discussion/Interview Session with shortlisted firms only	Monday, 12/13/21 and Tuesday, 12/14/21	Proposers are advised to set these dates aside to avoid any conflicts.
Price Proposal (anticipated date/time)	Wednesday, 1/5/22, on or before 11:59 p.m.	Price proposals to be submitted via UMBC Box address in RFP
Contract Award for	February/March	3



### CMAR Solicitation RFP #BC-21244-M

### **REVIEW OF CMAR RFP**





### Section 00100 Instructions to Proposers

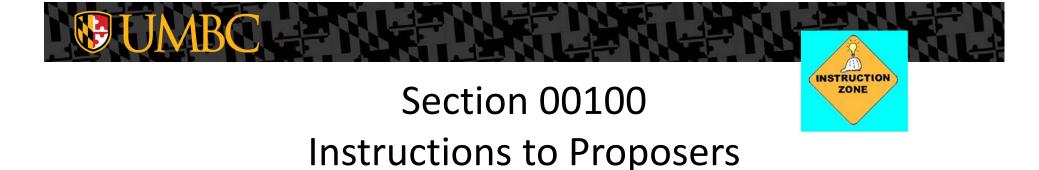
- The CMAR firm will provide professional management and construction services during the design and construction phases of this UMBC project.
- The contract will be issued for pre-construction services only with subsequent amendments anticipated for the construction of the project.
- Early trade packages, if any, will be determined by the Project Team.

INSTRUCTION



### Section 00100 Instructions to Proposers

- Issuing Office is UMBC's Department of Procurement & Strategic Sourcing and is the sole point of contact.
- All questions are to be directed to Elizabeth Moss at emoss@umbc.edu.
- Responses to questions will be provided via addendum and posted on UMBC ebid board:
  - https://procurement.umbc.edu/bid-board/.



- Late proposals (technical and/or price) cannot be accepted.
- Proposals must be delivered to UMBC's Procurement Office via Box. Proposers should receive an automatically generated verification from Box when the file has successfully uploaded.

Note: If a proposer does not receive this verification, contact the Issuing Office immediately.

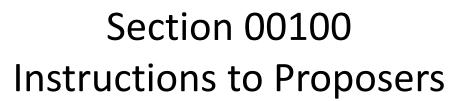
 No bonds are required for pre-construction phase. However, the awarded firm must furnish Performance and Payment bonds, each in the amount of 100% of the GMP for the construction amendments with bond riders, as requested for executed amendments.



### Section 00100 Instructions to Proposers

- Pre-construction phase CM fee shall be irrevocable for one hundred twenty (120) calendar days from the price proposal due date.
- The Construction phase CM fee shall remain irrevocable until acceptance of the GMP or each GMP, as applicable, and approval of the associated contract amendment.







- MBE participation level for total CMAR contract dollar amount is 15%.
- There are no MBE subcontractor participation sub-goals.
- Only MDOT MBE certification is accepted.
- By submitting a proposal, proposing firms are committing to the 20% MBE participation level.
- MBE Attachment 1-1A, Part 2 Affidavit <u>MUST</u> be submitted with the Technical Proposal.
- If 1-1A, Part 2 Affidavit is not included, the proposing firm will be deemed "non-responsive and not susceptible for the award" this is not curable.





### Section 00100 Instructions to Proposers

- Confidential/Proprietary Information Proposers are to identify those portions of their proposal which they deem confidential, proprietary, or trade secrets.
- It is not sufficient to preface the entire proposal with a proprietary statement.



### Section 00200 Information Available to Proposers

- Solicitation document #BC-21244-M, any addenda and responses to questions; and
- Contract documents to include:
  - UMBC Sherman Hall Renewal Facility Program, Part II dated March 2021.
  - Facilities Assessment Consultant Services for Sherman Hall dated September 8, 2020
  - Sherman Hall Façade Condition and Recommendations report dated October 31, 2018
  - Evaluation of Modular Brick Masonry Unit and Masonry Systems dated December 15, 2017
  - 2021 Sherman Hall Current Building Layout Drawings
  - 2018 Sherman Hall Classroom AsBuilt Records
  - 2011 Sherman Hall Roof Replacement
  - Sherman Hall Exterior Elevation Topography
  - 1975 Sherman Hall Original Construction
  - 2017 Sherman Hall 2<sup>nd</sup> Floor Renovation Wing B
- Solicitation documents are available on the UMBC ebid Board. Contract documents are through the Box link provided in the RFP.



### Section 00300 Proposals, Evaluation and Forms

- Technical Proposals: Submitted to UMBC's Department of Procurement & Strategic Sourcing via Box site.
  - One set in Microsoft Word format
  - One set in PDF format
- Note: Only Technical Proposals are requested at this time.



### Section 00300 Proposals, Evaluation and Forms

- Interview Sessions with proposers who are short listed as a result of the initial evaluation of the technical proposals.
- Second Phase Evaluation will be conducted after Interview sessions.
- **Price Proposals** will be requested from proposing firms who remain short listed after the second phase evaluation.



### CMAR Solicitation #BC-21244-M

#### **TECHNICAL PROPOSAL SUBMITTAL**





### Technical Proposal Submittal – PCC and Schedule



- Within the technical proposal, Proposers must either agree with or take exception to:
  - The Project Construction Costs (PCC) of \$72,800,000; and,
  - Project Schedule 51 months (12 months for design, 3 months for bidding inclusive of BPW approval, and 36 months for construction).



### PCC and Schedule

- The University considers the project to be feasible at the Project Construction Costs and Project Time Frames.
- The University may disallow any change to either of them.
- Proposers wishing to argue for higher costs or adjusted time frames must do so in their technical proposal with sufficient evidence/documentation to support their argument.
- The University will make the final determination and notify all proposers if there are any changes via addendum.



### Technical Proposal Submittal – 1. CM Team Organization

### 1.1 Organizational Chart of the Proposed CM Team

- Proposing Firm Name and CM Team Organizational and Reporting Structure.
- Must include the (1) Project Executive, (2) Project Manager, (3) Field Superintendent, (4) Chief Estimator, and (5) BIM Manager.
- May include Other Key People as determined by the Proposing firm; and,
- Include Key Person's Name and Project Role.

D RECHEST FOR PROPOSALS



### 1. CM Team Organization

- 1.2 **Basis for Selection Form –** Completed Form
- 1.3 Working Relationships Form Completed Form

Higher consideration will be given based on the extent to which the key personnel have previously worked together on successfully completed projects, particularly if similar to the UMBC project.



### Technical Proposal Submittal CM Team Organization



- 1.4 **CM Key Personnel**: Provide completed Key Personnel Forms for the following positions:
  - Project Executive
  - Project Manager (full time during design & construction)
  - Field Superintendent (full time during construction)
  - Chief Estimator
  - BIM Manager

Note: See solicitation document for applicable definitions of these positions. By submitting these names, the proposer is committing these people to this project if the awarded CMAR firm.



#### 1.4 CM Key Personnel References:

- Include 3 references for each of the five (5) key personnel.
- References are to be from different projects; a minimum of one reference per person must be from outside of UMBC.

<u>Note</u>: All references will be held in the strictest of confidence and the University reserves the right to verify all information and check any other sources available.

References



## Technical Proposal Submittal – CM Team Organization



- 1.5 **Matrix of Anticipated Total Hours**: Complete this form for all on-site CM staff during construction (2080 hours = 1 year)
- 1.6 **Matrix of CMAR Services**: Complete this form to indicate primary (1), secondary (2) responsibilities and participating (P).

Only one person is to be listed as having primary responsibility for each service.



# Technical Proposal Submittal – 2. Project Specific Background

### 2.1 Project Specific Background:

Provide summary information on the proposer's specific background in doing a CMAR project such as the UMBC project including, but not limited to, the items noted in the RFP.



### Technical Proposal Submittal-

### 2. Project Specific Background



#### 2.2 **Pre-construction Services:** Provide examples of:

- 100% DD estimate;
- Design Review/Constructability Review Report;
- Value Engineering Report; and,
- Mechanical Contractor Scope of Work prepared by CM to include in bid documents for this trade.

#### Notes:

- The first three (3) documents MUST be from one (1) single project.
- Higher consideration given if they are from one of the projects submitted under Firm Experience (#3).



### Technical Proposal Submittal-

### 2. Project Specific Background

### 2.4 Project Challenge:

- Select one (1) aspect that your team finds the most challenging.
- Provide description of the challenge and reason for selection.
- Provide description of how your team would address it inclusive of your recommendations.

Standard Forms

ED RECORDS FOR PROPOSALS



# Technical Proposal Submittal – Firm Experience/References

#### 3.1 **CM Firm Experience**:

- Complete the CM Firm Experience form for each of <a href="thth://www.thea.com/thea

Note: If joint venture, see RFP for specific information on firm experience.

All projects must have been done by the Proposing firm.

D RECKIEST FOR PROPOSALS







Criteria	Requirements		Comments
Project Status	1 project substantially complete	2 projects at least 50% complete for construction	
Delivery Method	2 CMAR projects		3 <sup>rd</sup> project <u>cannot</u> be CM Agent. See RFP for definition of CMAR.
Project Type	2 projects must be a	a renovation	
Construction Value	value 1 must exceed \$20 r value	million in renovation construction million in renovation construction million in construction value	
Project Photo	Include for each pro	eject (color desirable)	
Consideration Factors	See RFP for these de	etails	



### Technical Proposal Submittal – 3.2 CM Firm References



- Reference contact must be from the project owner's organization.
- The University reserves the right to check any other sources available.
- Provide two additional project references with a list of applicable project(s) and brief description(s).
- Additional references will only be used if UMBC unable to contact one or more the
   3 references from the submitted projects.

References



- All reference checking will be conducted as part of the second phase technical evaluation.
- However, all proposers <u>must</u> furnish this information in their technical proposals.
- Ensure that the reference can speak to the firm or key person's performance.
- All references will be held in the strictest of confidence.

References



# Technical Proposal Submittal – 4. Profile of Proposer



#### 4.1 Company Background:

- Provide a brief but *informative history* of your firm. See RFP document for specific information to be included.
- If joint venture, see RFP for specific notes.
- Provide financial information D&B report with rating or most recent financial statement (higher consideration).
- Provide firm's bonding capacity via written confirmation from firm's bonding agent or bonding company.

Highest consideration if *audited* financial statements are submitted.



# Technical Proposal Submittal – 4. Profile of Proposer



- 4.2 **Annual Sales Volume/Completed Projects:** Complete this form for the last 4 years (2017-2020).
- 4.3 **Current Workload:** Complete this form to list the current projects on which your firm is committed with the specific information to be provided.

Include statement on your firm's ability to perform under the CMAR contract with this workload (in space provided).

**Notes:** This information is to be about the <u>responsible office only</u> that will be directly handling this project. See RFP for notes on joint venture proposers.



### 4. Profile of Proposer

#### 4.4 Experience Modifier Ratio (EMR):

• Provide your firm's EMR

• For the last three (3) years (2018, 2019, and 2020).



### **Technical Proposal Submittal**



#### Other Documents to be included:

- Contractor's License (photocopy);
- Bid/Proposal Affidavit (completed and signed);
- MBE Attachment 1-1A-Part 2\*; and,
- Acknowledgement of Receipt of Addendum.
- \*Note: MBE Attachment 1-1A-Part 2 Form MUST be included; this is NOT curable.



### CMAR Solicitation #BC-21244-M

### **INTERVIEW SESSION**





- Allow the University to meet the CM's key personnel.
- Allow the Proposer to present and discuss its project challenge.
- Discuss other elements/categories of the Technical Proposal.
- Provide opportunity to discuss/clarify the CMAR scope of services.
- Review the Price Proposal form.



- Key personnel required to attend:
  - 1. Project Executive
  - 2. Project Manager
  - 3. Field Superintendent
  - 4. Chief Estimator

Other personnel are at the discretion of the CM firm but must be participants in the session

 Sessions will be 1-hour in duration and UMBC will confirm specifics of these sessions in writing.



### **Interview Session**

- Sessions scheduled for 12/13/21 and 12/14/21 so proposers are advised to set these dates aside.
- Forum will be informal. The University is <u>not</u> interested in a marketing presentation.
- Requesting round table discussions with short listed CMAR firms.





### Price Proposal Submittal – CM Pre-construction Fixed Fee

- The quoted fee is an all-inclusive, lump sum fee for the provision of the required services with completed breakdown.
- To include pre-construction allowances (per the RFP).
- The allowances are set up by UMBC, so UMBC is responsible to replenish these, if necessary.

No allowance funds are to be expended without the prior written approval of the University (executed allowance use form). Any unused allowance funds revert to UMBC.







- Quoted all-inclusive lump sum fee. See RFP document for specifics on what is included and not included in this quoted fee.
- There will not be any adjustments made to the CM construction fee no matter the scope changes unless UMBC, in its sole discretion, finds the magnitude and/or nature of the change warrants consideration of an adjustment; see RFP for further details on this.
- There is <u>NO</u> mark-up by the CM of any kind on any change order work.





### Price Proposal Submittal-CM Reimbursable Costs/NTE

- <u>CM On Site Staff Costs</u> (see list of applicable positions) with completed breakdown attachment and quoted hourly billing rates to be provided during construction.
- Quoted on a not-to-exceed (NTE) basis in the price proposal.
- All CM positions not included on this list of on-site staff positions must be included in the CM Construction Phase fee.
- Project Manager is a salaried position with maximum reimbursement of 40 hours/week





# Price Proposal Submittal – CM Reimbursable Costs/NTE

- General Conditions Non-personnel Items including the allowances for third party testing and inspection as well as exact built documentation with completed breakdown attachment.
- Quoted NTE must be a minimum of 3.5% of Project Construction Costs (PCC) (after insurance and bond costs).
- The CM is <u>not</u> to expect that any change order will allow for an increase in General Conditions costs. Such requests will be handled on a case by case basis.



# Price Proposal Submittal – CM Reimbursable Costs/NTE



- <u>CM-GMP Contingency</u> must be minimum of 1.75% of the Project Construction Costs (\$72.8M).
- There will not be any adjustment made to the CM-GMP contingency no matter the project scope changes unless UMBC, in its sole discretion, finds the magnitude and/or nature of the change warrants consideration of additional contingency; see RFP for further details on this.







- Price Proposal shall be submitted to the Box address.
- The Price Proposal shall be filled out completely inclusive of the attachments.
- Changes, alterations and additions to the Price Proposal form are NOT allowed.



### CMAR Solicitation #BC-21244-M

### **EVALUATION PROCESS**





# Pre-Proposals all applicants invited to submit pre-proposal 18 – 22 applicants invited to submit full proposal Presentation 9 - 11 applicants invited to present Grant Winners 4-5/cycle

### **Evaluation Process**

- Conducted by a University Evaluation Committee.
- Initial technical evaluation will be based on the technical proposals. The order of importance of the technical criteria is noted in Section 00300.
- Based on the results of this initial evaluation, the University will develop a short list of proposers.
- All proposers will be advised of the outcome of this initial evaluation.



- Pre-Proposals
  all applicants invited to submit pre-proposal

  Full Proposal

  18 22 applicants invited to submit full proposal

  Presentation
  9 11 applicants invited to present

  Grant Winners

  4-6/sysle
- Short listed proposers will be asked to attend the Interview Sessions.
- Following these sessions, a Second Phase Technical Evaluation will be conducted.
- All information provided by the Proposer in the technical proposal and at the Interview session will be evaluated.
- A second short list of proposers will result from this Second Phase evaluation.



 Further information may be requested by UMBC during the technical evaluation process.

UMBC may elect to conduct a Best & Final Technical phase.

 Proposers who remain short listed after the Second Phase Technical Evaluation will be asked to submit a Price Proposal.



Price proposals will not be opened publicly.

 Price proposals will be evaluated based on the sum total price.

• UMBC may elect to request a Best & Final Price Proposal(s).



- The final proposal rating will be based on the combined evaluation of the Technical Proposal, Interview Session, and the Price Proposal.
- Technical merit will have a much greater weight than cost.
- The University will choose from among the highest rated proposals that proposal that will best serve its interest in accordance with USM procurement policies.



### **CMAR Solicitation #BC-21244-M**

### **CONTRACT AWARD**







#### **Contract Award**

- The contract will be issued for pre-construction services provided during the design phase, and subsequently amended for construction, as determined by the University.
- The successful CMAR firm will be required to sign the University's contract (included in the RFP).
- The University anticipates executing the contract in February/March 2022.



### **CMAR Solicitation #BC-21244-M**

### **CMAR SCOPE OF SERVICES**



### Section 00400 - CMAR Scope of Work Pre-construction CM Services

• Provision of requested **pre-construction CM services** inclusive of the submission of a Guaranteed Maximum Price (GMP) to construct the project, as approved by UMBC.

 Pre-construction services include the following: Project review and consultation, VE, scheduling, constructability review, cost estimating, and trade bidding/GMP submittal. (See RFP for full details.)



### Section 00400 - CMAR Scope of Work CM Construction Services

- Provision of **construction CM services** to complete the project within the approved GMP(s) and project schedule.
- CM construction services include: Project control (staffing, on site management, meetings, RFIs, substitution requests, project photos), shop drawings/submittals processing, scheduling, cost control, quality assurance, project safety and close out. (See RFP for full details.)



# Section 00400 - CMAR Scope of Work CM Construction Services - QC Manager

- See RFP for specific duties of the Quality Control Manager.
- Person shall have not less than 5-years combined experience as superintendent, project manager, or approved comparable position managing and executing quality-assurance and quality-control procedures.
- Individual shall have experience in areas of hazard identification and safety compliance.
- The QC Manager may <u>not</u> have any other project responsibilities.



# Section 00400 - CMAR Scope of Work CM Construction Services - Safety Manager

 Given the occupied setting, safety concerns are heightened.

 UMBC has elected to include a Safety Manager as a reimbursable on-site staff position.



### **Procurement Overview**





# CMAR Solicitation – RFP #BC-21244-M PROJECT OVERVIEW



### **Project Overview**

- 41-year-old Sherman Hall provides office, classroom, and teaching lab space in support of 8 academic programs
- Building is 59,707 net assignable square feet and 122,545 gross square feet.
- Project includes restoration of the building envelope, corrections of barriers to accessibility, and replacement and upgrade of mechanical, electrical, plumbing, and life safety systems
- Goal is to extend building's useful life by 30 plus years.



### **Project Overview**

- Limited reconfiguration of existing spaces to address programmatic deficiencies
- Renew building finishes
- Construction work will be phased as building will remain occupied during project
- Review the following reports
  - Sherman Hall Renewal Facility Program, Part II dated March 2021
  - Facilities Assessment Consultant Services for Sherman Hall dated
     September 8, 2020
  - Sherman Hall Façade Condition and Recommendation report dated October 31, 2018
  - Evaluation of Modular Brick Masonry Unity and Masonry Systems dated December 15, 2017 59

### **WUMBC**



Fine Arts + Meyerhoff on 220



Engineering



Sherman Hall on 220



ENGINEERING

NGINEERING

SHERMAN

ADMINISTRATION

Sherman Hall courtyard

RETRIEVER ACTIVITIES



INTERDISCIPLINARY LIFE SCIENCES BLD

Meyerhoff on 196



Math/Psych + Sondheim on 196 Sherman Hall + Sondheim



**Sherman Hall Location** 



### **PROJECT OVERVIEW**

### **QUESTIONS**





# Sherman Hall Renewal Project CMAR Solicitation

### **Project Site Visit**



### UMBC SHERMAN HALL RENEWAL PROJECT

SOLICITATION – #BC-21244-M

PRE-PROPOSAL MEETING

**15 OCTOBER 21** 

### UMBC SOLICITATION FOR CMAR FOR SHERMAN HALL RENEWAL PROJECT #BC-21244-M PRE-PROPOSAL MEETING – 15OCTOBER21 - LIST OF ATTENDEES

#	Person's Name	Firm/Organization	Email Address	Telephone No.
	Jim KyroGLOU	HESS CONSTRUCTION	JIY ROGLOU & HELS CONSTRU	1ction, com [202)263-9928
	Mark Servis	Consigli Construction	msenula@ consigl:.com	(202) 253-7338
	EINE BREWELL	DPR	EKNIEB @ DPK.com	410.271.9242
	PRIADED SUNGUFF	CLARK CONSTENETION	richard, slingloff@ clarkconstruction.com	443-510-5875
	BILLANDEN	HENSEL PHELPS	walcorn@henselphelps-cor	443-315-7565
	GREG MONIGH	GRUNET	GREGHICHOCHO GRUNET.	20% SC8 2567
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#### UMBC SOLICITATION FOR CMAR FOR SHERMAN HALL RENEWAL PROJECT #BC-21244-M

#### PRE-PROPOSAL MEETING – 15OCTOBER21 - LIST OF ATTENDEES

#	Person's Name	Firm/Organization	Email Address	Telephone No.
	WANE GUTERMUTH	LEWIS CONTRACTORS	MELLIOTTE LELIS- CONTRACTORS, COM	410 5916442
	CATHY Barbour	WHITING-TURNER	whiting turner com	443-506 -7465
	NICK Glowick	FOLLERISC	Nglowick, @forresterconstruction	
	Thany Smyrlis	FORRESTER	tsmyrlise forresterconstruction	ou 240.793,6900
	FRANK HARTMAN	Junter Schafer	fhastnew@quandel.com	443-252-6222
	Tom Grau	J. Vinton Schaler	tgray agrandel.com	443-829-2332
	TY OFNER	UMBC		
	PAULAVANIS	KBE Building	PLavanish e KBE Builting	339. 331-334 r
	SonyA BROWN		SNYABROWN @GRUNLEY.	1 -00 NZGE
	Weatherdy	Gilbane	Thardyegilbaneco.a	n 443.3984229

### UMBC SOLICITATION FOR CMAR FOR SHERMAN HALL RENEWAL PROJECT #BC-21244-M

#### PRE-PROPOSAL MEETING – 15OCTOBER21 - LIST OF ATTENDEES

#	Person's Name	Firm/Organization	Email Address	Telephone No.
	Ven Roberts	Dustin Construction	jroberts edustinous studion.c.	410-868-9325
	Dana Blackwood	Turner Construction Co.	dblackwood@tao.com	410.371.0940
	PHIL BRAVE	CONSIGNI CONSTRUCTION	PBRAULT @ CONSIGH. LON	174-573.2785
		-		

### UMBC SOLICITATION FOR CMAR FOR SHERMAN HALL RENEWAL PROJECT #BC-21244-M

#### PRE-PROPOSAL MEETING - 15OCTOBER21 - LIST OF ATTENDEES

#	Person's Name	Firm/Organization		Email Address	Telephone No.
	STEWE FEIGHT	JAMES G DAVIS	CONSTRUCTION	SFEIGHT @DAUISCNSTBUCTION	301-968-5349
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